



Guaranty Trust Bank plc

**GTBANK PILLAR 3 – MARKET DISCIPLINE**  
**(DISCLOSURES)**  
**DEC 2013**

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## 1. Executive Summary

This Basel Pillar 3 – Market Discipline (Disclosures) report is to be produced twice a year and provides information on the capital adequacy of the bank so as to enable market participants properly assess the bank thus leading to good corporate governance.

The Internal Capital Adequacy Assessment (ICAAP) is the process under which the Board of Directors of Guaranty Trust Bank Plc oversees and regularly assesses the following:

- The Bank's processes, strategies and systems;
- The major sources of risk to the Bank's ability to meet its obligations as they fall due; and
- The amounts and types of financial and capital resources and whether they are adequate to cover the nature and level of the risks to which the Bank is exposed.

The Bank's approach to calculating its own internal capital requirements has been to take the minimum capital required for capitalised risks – credit, market and operational under Pillar I as the starting point, assess whether this is sufficient to cover the risks and then identify other risks and assess the prudent levels of capital to meet them.

This document sets out the framework for background, internal governance, risk appetite & policies, key risks & sensitivities, internal capital assessment, capital allocation and planning. It focuses on the arrangements that have been developed for the oversight and control of risks in the Bank. Where risks are apparent, this document describes the framework under which the bank will carry

out its individual assessment of the adequacy of its capital resources. In particular the document will focus on:

- The ways in which the business in capital allocation
- The key risk areas relevant to the bank and the mitigation strategy adopted
- The adequacy and appropriateness of risk management processes and controls in the bank.
- The adequacy of the bank's capital resources in relation to the overall risk profile and hence its overall ability to meet its obligations as they fall due.

The risk assessment has been undertaken using the standardised approach to assess the likelihood of risk occurrence and potential impact while taking into consideration the bank's relatively strong business presence, large scale operations and overall risk profile. The review also takes into account the potential difficulties in the operating environment, frequent changes in monetary policy, economic stresses, over reliant on crude oil as a major source of foreign earnings and the possible consequences for the Bank.

The Pillar II Disclosure has been prepared with reference to the Bank's financial statements as at December 31, 2013. The financial information contained herein relates to these financial statements.

The results of this assessment trended are summarised below:

| <b>Table 1.1 - Summary of Risk Assessment and CAR</b>   |                |                |                |                |
|---|----------------|----------------|----------------|----------------|
|   | Dec-13         | Dec-13         | Dec-12         | Dec-12         |
|   | RCR            | IACR           | RCR            | IACR           |
|   | ₦'mn           | ₦'mn           | ₦'mn           | ₦'mn           |
| <b>Risk-Weighted Assets (RWA)</b>                       | 1,153,149      | 1,153,149      | 1,087,742      | 1,087,742      |
| <b>Credit Risk</b>                                      | 201,372        | 100,061        | 161,732        | 96,246         |
| <b>Market Risk</b>                                      | 6,348          | 16,799         | 6,077          | 18,452         |
| <b>Operational Risk</b>                                 | -              | 56,112         | -              | 48,415         |
| <b>Capital Requirement</b>                              | <b>207,720</b> | <b>172,972</b> | <b>167,809</b> | <b>163,113</b> |
| <b>Tier 1 Capital</b>                                   | 309,856        | 309,856        | 287,984        | 287,984        |
| <b>Tier 2 Capital</b>                                   | -19,431        | -19,431        | -12,833        | -12,833        |
| <b>Total Eligible/Qualifying Capital</b>                | <b>290,424</b> | <b>290,424</b> | <b>275,151</b> | <b>275,151</b> |
| <b>Headroom Against Capital Requirement</b>             | 82,704         | 117,452        | 107,342        | 112,038        |
| <b>% Capital Headroom (Cap. Headroom/Cap. Required)</b> | 40             | 68             | 64             | 69             |
| <b>Tier 1 Capital Adequacy Ratio</b>                    | 27%            | 27%            | 26%            | 26%            |
| <b>Total Capital Adequacy Ratio</b>                     | 25%            | 25%            | 25%            | 25%            |

RCR - Regulatory Capital Requirements

IACR - Internal Assessment of Capital Requirements

Full breakdown of Tier 1 and Tier 2 Capital are provided in Appendix C

Under Basel 2, the bank's internal assessment of its capital requirements amounted to ₦173bn while regulatory capital requirements for credit and non-credit risks amounted to ₦208bn. The eligible capital stands at ₦290bn following the audit of the December 31, 2013 Financial Statement of the Bank.

The Bank's regulatory capital requirement of ₦208bn is ₦35bn above the bank's own overall internal capital assessment. With eligible capital of ₦290bn, the Bank has enough capital to withstand the severe stresses modelled in the regulatory and internal capital assessment and therefore ahead of what continues to be a stressed and challenging financial environment. As at 31<sup>st</sup> December 2013, the Bank had headroom against its regulatory capital requirement of ₦83bn (+40%)

after taking into account the audited year-end profit. Headroom against the Bank's internal capital assessment was ₦117bn (+68%).

Looking forward, it is not envisaged that additional capital will be required to support the Bank's planned growth in customer deposits and loans & advances over the next three years given the bank's earnings retention policy.

Executive management will continue to monitor the capital adequacy position, keeping a close eye on the level of customer deposits and the actual growth in loans and advances against the business plan. Should the capital adequacy headroom fall below the trigger limit of 15% (currently ₦26bn) then a formal review of the Bank's capital position would be undertaken by the Board.

## **2. INTRODUCTION & BACKGROUND OF THE RISK ASSESSMENT PROCESS**

### **a. INTRODUCTION**

This document is a summary of the internal risk assessment process that was undertaken for the closing year-end position of December 31, 2013. The report also includes some background information concerning the Bank's organisation structure and the policies that underpin the Bank's risk assessment and risk management systems.

The report serves two key purposes:

1. It informs Guaranty Trust Bank's Board of Directors how the Bank assesses its risks; how the Bank intends to mitigate those risks and how much current and future capital is deemed necessary to support the Bank's operations in light of those risks.
2. The report is also the means by which the Bank evidences its internal capital adequacy assessment processes to the Central Bank of Nigeria.

The risk assessment and management processes and procedures are well documented in the bank's Internal Capital Adequacy Assessment Process (ICAAP) report. The ICAAP is regularly reviewed at the highest levels of Guaranty Trust Bank's organisation structure. As such the Bank's risk management processes and ICAAP assumptions are regularly being challenged. Maintaining and continually reviewing the Bank's ICAAP helps to ensure that the Bank continues to retain its focus on the risks it faces.

## **b. BACKGROUND OF THE RISK ASSESSMENT PROCESS**

### **i. ORGANISATION & CAPITAL STRUCTURE**

Guaranty Trust Bank Plc (“also known as “**GTBank**”) is one of the biggest and most profitable bank in Nigeria. It has subsidiaries in Ghana, Gambia, Cote d’Ivoire, Liberia, Sierra Leone, United Kingdom, Kenya with subsidiaries in Rwanda and Uganda; and GTB Finance B.V. Netherlands, the special purpose entity used to raise funds from the international financial market. As part of its expansion strategy, the Bank has identified some leading African countries it intends to operate in, and in the medium term achieve top 3 operating status. To this end, the Bank intends to adopt a focused sub-Saharan expansion plan by growing its footprint across the African continent. The growth will take place through a combination of organic and acquisition.

- **BUSINESS ORGANISATION**

The bank will continue to concentrate its efforts and drive growth in the following markets:

#### **1. CORPORATE BANKING (INSTITUTIONAL BANKING)**

This segment covers corporations with turnover in excess of N5Billion. The products offered include current accounts, deposits, overdrafts, loans and other credit facilities, foreign currency and derivative products offered to large corporate customers. The Bank’s portfolio in this segment is dominated by the following sectors: manufacturing, telecommunications, construction and energy (upstream, downstream and midstream). The customers in this segment are companies with a strong corporate governance structure and well structured operating processes.



## **2. COMMERCIAL BANKING**

This segment covers companies with a turnover ranging from N250Million to N5Billion. The products offered to this segment include current accounts, deposits, overdraft, loans and other credit facilities and foreign currency services. After the Corporate Banking segment, commercial banking represents the second largest segment in terms of Loans & Advances, and deposits.

At GTBank, to further enhance our commercial banking business, we leverage on our relationship with our corporate banking customers to bank their distributors and suppliers that fall within our classification of commercial business.

## **3. RETAIL BANKING**

This segment covers private banking services and the following products: individual customer current accounts, savings deposits, credit and debit cards, consumer loans and mortgages. The Bank focuses on ensuring that all the required resources to facilitate customer acquisition, management and retention are deployed. We plan to strengthen our IT platform, set up new branches and e-branches as well as enhance our alternative channels to create additional ways to serve our growing retail customers.

## **4. SME BANKING**

This includes current accounts, deposits, overdrafts, loans and other credit facilities, and foreign currency services for small and medium-size enterprises and ventures.

## **5. PUBLIC SECTOR**

This includes current accounts, deposits, overdrafts, loans and other credit facilities to Local governments, State Governments, Ministries, Departments and Agencies etc.

## **6. CORRESPONDENT BANKING**

Trade finance facilities, predominantly the confirmation, negotiation and advising of letters of credit, the provision of foreign exchange and funds transfer services to Nigeria, West African banks and off-shore banks.

- **BUSINESS STRATEGY**

The bank's business strategy is to continually leverage on its competitive advantage in the top end of the corporate market, which are mainly multinationals and the commercial market dominated mainly by emerging local corporate. The lending to the top and middle end of the market is supported by low cost deposits generated from the retail market.

The overall business strategy of the bank in the medium term is encapsulated in the Project Corvus covering five years plan from 2012 – 2016. The business strategy, plans and budgets are the responsibility of the MD/CEO in conjunction with Chief Financial Officer and Management Team. These are recommended to the Board for formal approval. The bank updates its plan, incorporating a detailed budget for the next financial year, on an annual basis.

The bank's strategy to concentrate efforts on a couple of important initiatives, including the following:

**1. Liability and Retail Market Growth:** The competition is currently most intense in this segment due to the race for low cost deposits. These deposits represented above 60% of the banking industry deposits. The growth potential is expected to materialize due to the improved financial stability of the banking industry which has boosted customers' confidence in the system.

GTBank considers the deployment of alternative service delivery channels such as self service kiosks (e-branches), ATMs, and Mobile Banking services as critical factors to a sustainable Retail Banking growth strategy. As such, we continue to invest heavily in these channels.

At GTBank we segment our retail customers into tiers to provide customer service appropriate to the respective tiers. We operate a private banking arm catering for the needs of high net worth individuals. These customers are offered personalized services (custody service, preferential rates etc) and we are committed to availing them with an exceptional banking experience. Businesses falling under the Small and Medium Enterprises category have specialized relationship managers allocated to them on a geographical basis and we plan further segmentation on industry basis in the future. Our SME customers are also offered the possibility to carry out transactions on our self-service electronic banking platform (cheque confirmation, transaction monitoring etc).

**2. Dominance of Institutional Banking Market Segment:** GTBank intends to remain the preferred Bank for every leading Multinational and local corporate across all viable market and industry segments in Nigeria. This will enable the Bank continue to have a decent loan /risk assets book with low NPLs and attract profitable trade finance and transactional banking fee income.

**3. Operational efficiency:** To achieve its profitability objectives and rank as the most efficient Nigerian Bank in terms of cost to income ratio and return on equity,

the Bank has implemented a series of cost containment initiatives. In addition to these initiatives, the Bank will pursue investing in its information technology systems with the aim of providing customers with a full-fledged self-service platform delivering seamless transactions at reduced cost. The Bank's card payment platform has recently obtained the PCIDSS (Payment Card Industry Data Security Standards) certification; this certification attests that our Bank has a robust payment card data security process.

4. GTBank trades in two instruments of investments comprising of fixed income portfolio (Treasury Bills and FGN Bonds) and foreign exchange trades (interbank and third party currencies). The majority of assets and liabilities are denominated in naira and US dollar.

- **CAPITAL STRUCTURE**

The bank is a quoted registered company owned by 344,191 shareholders with issued shares of 29,431,179,224 as at December 31<sup>st</sup>, 2013.

The composition of capital resources available and growth over the last four years are as detailed hereunder:

| <b>CAPITAL COMPOSITION</b> | <b>Dec 2013<br/>(₦'mn)</b> | <b>Dec 2012<br/>(₦'mn)</b> | <b>Dec 2011<br/>(₦'mn)</b> | <b>Dec 2010<br/>(₦'mn)</b> | <b>Dec 2009<br/>(₦'mn)</b> |
|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Share Capital              | 14,716                     | 14,716                     | 14,716                     | 11,659                     | 9,327                      |
| Share Premium              | 123,471                    | 123,471                    | 123,471                    | 119,077                    | 119,077                    |
| Retained Earnings          | 55,079                     | 45,944                     | 31,561                     | 19,976                     | 17,114                     |
| Other Components of Equity | 136,381                    | 102,409                    | 64,433                     | 65,734                     | 54,535                     |
| <b>TOTAL</b>               | <b>329,647</b>             | <b>286,539</b>             | <b>234,180</b>             | <b>216,445</b>             | <b>200,053</b>             |
| <b>% Increase</b>          | <b>15.0</b>                | <b>22.4</b>                | <b>8.2</b>                 | <b>8.2</b>                 |                            |

The available total capital has continued to grow due to improved performance and good earnings retention policy over the years.

## ii. OVERVIEW OF EXPOSURES

The bank has a well diversified customer base with exposures in corporate, commercial, retail, small & medium enterprises and public sector. In addition, the bank trades in FGN TBs & Bonds. See below details of exposures trend details in the last three years.

| Exposures                           | Dec 2013<br>(=N='000) | %          | Dec 2012<br>(=N='000) | %          | Dec 2011<br>(=N='000) | %          |
|-------------------------------------|-----------------------|------------|-----------------------|------------|-----------------------|------------|
| Loans & Advances                    | 926,984,070           | 49         | 742,614,929           | 46         | 679,517,535           | 45         |
| Invest. Securities / Trading Assets | 445,877,295           | 23         | 396,453,860           | 24         | 319,478,177           | 21         |
| <b>Sub-Total</b>                    | <b>1,372,861,365</b>  | <b>72</b>  | <b>1,139,068,789</b>  | <b>70</b>  | <b>998,995,712</b>    | <b>66</b>  |
|                                     |                       |            |                       |            |                       |            |
| <b>Total</b>                        | <b>1,904,365,795</b>  | <b>100</b> | <b>1,620,317,223</b>  | <b>100</b> | <b>1,523,527,545</b>  | <b>100</b> |

The bank's liquidity is held in the following ways:

- Nostro accounts that are maintained with a number of high street foreign banks.
- Interbank placements with banks operating in Nigeria.
- Treasury Bills and Bonds issued by the Federal Government of Nigeria.
- Deposits with the Central Bank of Nigeria.

## iii. OTHERS

The following have been covered extensively in the bank's Internal Capital Adequacy Assessment Process (ICAAP) report. They are:

1. Internal governance
2. Statement of firm's attitude to risk
3. Key risks and sensitivities

### **3. Internal Capital Assessment – Methodology**

#### **a. Overview of Basel approach to Capital Assessment**

Basel II uses a "three pillars" concept – (1) Minimum Capital Requirements (2) Supervisory Review (3) Market Discipline.

The first pillar deals with maintenance of regulatory capital calculated for three major components of risk that a bank faces: credit risk, operational risk and market risk. Other risks are not considered fully quantifiable at this stage.

The credit risk component can be calculated in three different ways of varying degree of sophistication, namely standardised approach, foundation Internal Rating Based approach and Advanced Internal Rating Based Approach.

For operational risk, there are three different approaches – Basic Indicator Approach (BIA), Standardised Approach (SA), and the Internal Measurement Approach (AMA)

For market risk, the preferred approach is the Value-At-Risk (VaR)).

As the Basel II recommendations are phased in by the banking industry it will move from standardised requirements to more refined and specific requirements that have been developed for each risk category by each individual bank. The upside for banks that do develop their own bespoke risk measurement systems is that they will be rewarded with potentially lower risk capital requirements. In the future there will be closer links between the concepts of economic and regulatory capital.

The second pillar is a regulatory response to the first pillar, giving regulators better 'tools' over those previously available. It also provides a framework for dealing with systemic risk, pension risk, concentration risk, strategic risk, reputational risk, liquidity risk, legal risk and compliance risk, which the accord combines under the title of

residual risk. Banks are at liberty to continually review their risk management system.

It is the Internal Capital Adequacy Assessment Process (ICAAP) that is the result of Pillar II of Basel II accords.

The third pillar aims to complement the minimum capital requirements and supervisory review process by developing a set of disclosure requirements which will allow the market participants to gauge the capital adequacy of an institution.

Market discipline supplements regulation as sharing of information facilitates assessment of the bank by others, including investors, analysts, customers, other banks, and rating agencies, which leads to good corporate governance. The aim of this pillar is to allow market discipline to operate by requiring institutions to disclose details on the scope of application, capital, risk exposures, risk assessment processes, and the capital adequacy of the institution. It must be consistent with how the senior management and the board assess and manage the risks of the institution.

When market participants have a sufficient understanding of a bank's activities and the controls it has in place to manage its exposures, they are better able to distinguish between banking organizations so that they can reward those that manage their risks prudently and penalize those that do not.

These disclosures are required to be made at least twice a year, except qualitative disclosures providing a summary of the general risk management objectives and policies which can be made annually. Institutions are also required to create a formal policy on what will be disclosed and controls around them along with the validation and frequency of these disclosures. In general, the disclosures under Pillar 3 apply to the top consolidated level of the banking group to which the Basel II framework applies.

As a bank, the diagram below illustrates the approach taken to formulate the internal capital requirements:

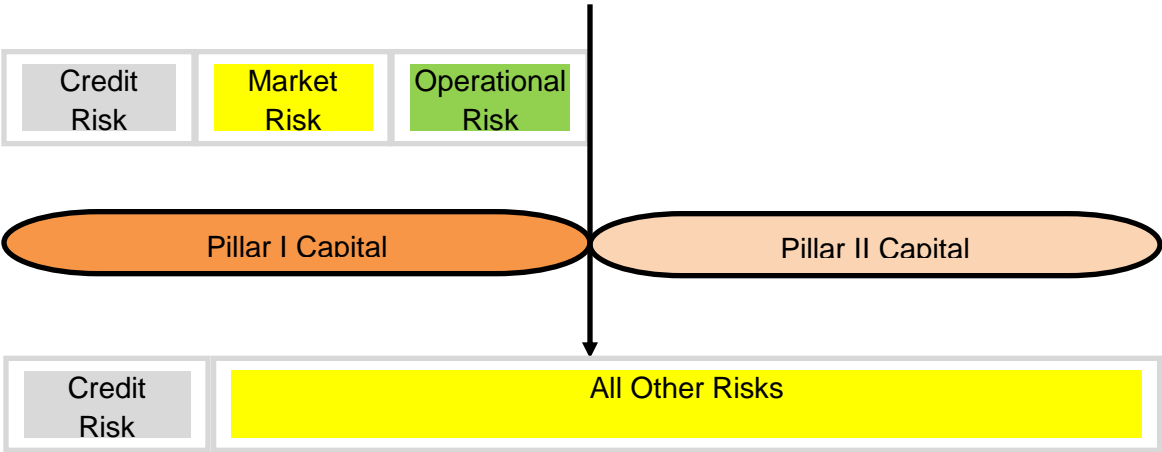


Figure 3.1

Having identified and assessed the different type of risks the bank faces in financial intermediation, the bank is obligated to determine the internal capital required for each of the material risks i.e. Credit risk, Operational risk and Market Risk.

Internal capital requirement refers to the amount of capital needed to cover the bank’s exposure to the different material risks in its operations. In determining the capital requirements, the bank adopts the Central Bank of Nigeria Basel Regulatory Framework, which recommends that banks adopt the Standardized Approach (SA) for Credit Risk and Market Risk and Basic Indicator Approach (BIA) or Standard Approach (SA) for Operational Risk under class 3.

**i. PILLAR 1 – CREDIT RISK**

The Pillar 1 minimum capital requirement for credit risk, based on the CBN regulatory framework under the Standardised Approach, is taken as the starting point in considering what level of internal capital may be required. An assessment is first made as to whether the capital calculation fully captures the credit risk



faced by the Bank. Given the Bank's unique risk appetite and its risk management policies, it is deemed that the Pillar 1 calculation of credit risk does fully capture the risk.

Credit risk is the principal source of risk to the bank arising from exposures in form of loans and advances extended to customers under the corporate, commercial, small & medium enterprises and retail business lines.

As stipulated in the Basel II implementation document of the Central Bank local regulator, the bank classified its various loan exposures into appropriate Basel II classes – corporate, retail, public sector entities and equity. Because the standardized approach is hinged on assignment of diversified risk weights to the asset classes, based on the ratings provided by the External Rating Agencies; which are not available in the local operating environment, the regulator; CBN thus stipulates that all unrated exposures irrespective of the asset classes shall be assigned a risk weight of 100%. The bank has adopted a risk weight of 100% to all of its exposures in the calculation of the credit risk weighted assets.

Risk Weighted Assets value is calculated as the product of the amount of exposures and supervisory determined risk weights.  $RWA = E * r$  where E is the value of the exposure and r is the risk weight of the exposure as determined by the regulators.

See below the risk weight by assets classes under class 3 (standardized approach) for on-balance sheet and off-balance sheet in Figure 6.2 & 6.3

| CBN BASEL GUIDELINES - RISK WEIGHTS |   |                 |
|-------------------------------------|---|-----------------|
| S/N                                 | ASSET CLASSES   | RISK WEIGHT (%) |
| <b>ON-BALANCE SHEET</b>             |   |                 |
| 1                                   | SOVEREIGNS  |                 |
|                                     | TB/BONDS  | 0               |
|                                     | CLAIMS ON OECD COUNTRIES  | 20              |
|                                     | CLAIMS ON NON-OECD COUNTRIES  | 50              |
| 2                                   | BANKS   |                 |
|                                     | CLAIMS ON OTHER BANKS IN NIG  | 20              |
|                                     | CLAIMS ON BANKS OUTSIDE NIG IN OECD COUNTRIES                                   | 20              |
|                                     | CLAIMS ON BANKS OUTSIDE NIG IN NON-OECD COUNTRIES                               | 50              |
|                                     | PLACEMENTS SECURED WITH TB  | 0               |
|                                     | PLACEMENT UNSECURED   | 20              |
| 3                                   | CLAIMS ON PUBLIC SECTOR ENTITIES & REGIONAL GOVT                                |                 |
|                                     | LG, STATES & MDA  | 100             |
|                                     | FGN - MINISTRIES, DEPARTMENT, PARASTATALS & AGENCIES                            | 100             |
| 4                                   | CLAIMS ON COMPORATES  | 100             |
| 5                                   | CLAIMS ON MULTILATERAL DEV. BANKS (MDB)   |                 |
|                                     | ALL INTERNATIONAL DEV. BANKS  | 0               |
|                                     | OTHERS  | 50              |
| 6                                   | CLAIMS INCLUDED IN REGULATORY NON-MORTGAGE RETAIL PORTFOLIO                     | 100             |
| 7                                   | CLAIMS SECURED BY RESIDENTIAL PROPERTY  | 35              |
| 8                                   | CLAIMS SECURED BY COMMERCIAL PROPERTY   | 100             |
| 9                                   | CLAIMS ON CASH IN THE PROCESS OF COLLECTION                                     | 20              |
| 10                                  | CLAIMS ON CASH AND CASH EQUIVALENTS   | 0               |
| 11                                  | PAST DUE LOANS  |                 |
|                                     | SPECIFIC PROVISIONS ARE LESS THAN 20% OF THE OUTSTANDING AMOUNT OF THE LOAN     | 150             |
|                                     | SPECIFIC PROVISIONS ARE NOT LESS THAN 20% OF THE OUTSTANDING AMOUNT OF THE LOAN | 100             |
| 12                                  | OTHER CLAIMS - OTHER FINANCIAL INSTRUMENTS AND ASSETS                           | 100             |

**Figure 3.2 – On-Balance Sheet**

| <b>CBN BASEL GUIDELINES - RISK WEIGHTS</b> |   |                |
|--|---|----------------|
| <b>S/N</b>                                 | <b>ASSET CLASSES</b>  | <b>CCF (%)</b> |
| <b>OFF-BALANCE SHEET ITEMS</b>             |   |                |
| 1  | General guarantees of indebtedness  | 100            |
| 2  | Acceptances (including endorsements with the character of acceptances)  |                |
| 3  | Standby Letters of Credit (LCs) serving as financial guarantees for loans and securities  |                |
| 4  | Sale and re-purchase agreements and asset sales with recourse   |                |
| 5  | Commitments with certain draw down such as forward asset purchases, forward deposits and partly-paid shares and securities                      |                |
| 6  | Certain transaction-related contingent items (e.g. performance bonds, bid bonds, warranties and standby LCs related to particular transactions) | 50             |
| 7  | Note Issuance Facilities (NIFs)   |                |
| 8  | Revolving Underwriting facilities (RUF)   |                |
| 9  | Commitments with original maturity of over 1 year   | 20             |
| 10   | Short-term self-liquidating trade LCs arising from the movement of goods (e.g. documentary credits collateralized by the underlying shipment)   |                |
| 11   | Commitments with original maturity of up to 1 year  | 0              |
| 12   | Commitments that are unconditionally or automatically cancellable or revocable will be assigned a CCF factor of 0%.                             |                |

**Figure 3.3 – Off-Balance Sheet**

## ii. PILLAR 1 – MARKET RISK

The bank's exposure to market risk comprises of interest rate risk (trading & banking book) and foreign exchange risk as detailed below in Figure 3.4:

| Market Risk Components   |   |   |                 |
|--------------------------|---|---|-----------------|
| Market Risk              | Composition   | Risk Weight (%)   | Comments        |
| A. Interest Rate Risk    |   |   |                 |
| 1. Trading Book          |   |   |                 |
|                          | Interest Rate Risk - General (FGN - TB & Bonds)   | Various, defined within the zones based on the maturity bands | Capitalised     |
|                          | Interest Rate Risk - Specific (FGN - TB & Bonds)  | 0   | Not capitalised |
|                          | Interest Rate Risk - Specific (Agency Bonds - LCR)  | 15  | Capitalised     |
| 2. Banking Book          |   |   |                 |
|                          | Earning at Risk (Discounted Earning Impact). To enable mgt ascertain the likely impact on earnings if interest rate changes are not properly managed. In doing this, the gap between the rate sensitive assets and liabilities are multiplied by volatility/interest rate change & roll over periods/intervals of 30days and divided by the period covered/horizon of 365 days. The outcome is multiplied by a discount factor. | 0   | Not Capitalised |
| B. Foreign Exchange Risk |   |   |                 |
|                          | It is the higher of foreign currency position (long & short) throughout the Bank.   | 15  | Capitalised     |

**Figure 3.4 – Market Risk Details**

To determine the required capital for these risks, the bank employs a building block approach by aggregating the individual capital requirement for each of the risks aforementioned.

**Interest Rate Risk:** This refers to the risk of losses triggered by movements in the prices of debt securities (Treasury bills and Bonds) held by the bank at a given time due to unfavourable market interest rate. To calculate the capital requirement for the interest rate risk, the bank adopts the maturity method of Basel 2 standardized approach.

Maturity method: The bank classifies its long and short positions in debt securities into different maturity bands. The maturity bands are broadly categorized under three major time zones where zone 1 represents maturities bands within one year tenor, zone 2 represents maturities bands between 2 – 4 year tenor and zone 3 represents maturities bands with tenor above 4 years.

A weighted long and short position for each maturity band is derived by multiplying with applicable risk weights (Basel defined) and an offset is carried out between the two positions to obtain a matched weighted position for each maturity band. The aggregate of the first matched weighted positions across all zones is then multiplied by a vertical disallowance factor of 10% - 1<sup>st</sup> capital requirement.

The offset process is further applied to each zone to determine the overall weighted long and short position. The smaller of the two becomes the matched weighted position for the zone while the difference is the unmatched long (short) position for the zone. The matched weighted position for the zone is again multiplied by horizontal disallowance factor of 40%, 30% and 30% for Zone 1, 2 and 3 respectively in the order – 2<sup>nd</sup> capital requirement.

The unmatched weighted positions in the three zones are offset by matching the position in Zone 1 with the position in Zone 2, the result is then matched with the position in Zone 3.

Comparison of zone 1 and 2 can generate two possible outcomes:

- (i) The unmatched weighted positions of zones 1 and 2 have the opposite sign;
- (ii) The unmatched weighted positions of zones 1 and 2 have the same sign.

For scenario one, the offset process is applied, where the smaller of the unmatched weighted position shall be the matched weighted position between Zone 1 and 2. The difference of unmatched position will then be assigned to either of the Zones depending on which has the largest absolute value. This result is further offset against Zone 3 to attain the 'final unmatched weighted position'

For scenario 2; where the unmatched weighted position of zone 3 has the same sign, the sum of the unmatched weighted positions shall be the final unmatched weighted position.

Where the position of zone 3 has opposite sign; the following is applicable: the result of the unmatched weighted position between zones 2 and 3 after an offset is applied is assigned to the zone with unmatched weighted position with the largest absolute value.

(a) Where the value is assigned to zone 3 and has opposite sign of that for zone 1, the smaller of the amounts shall be the matched weighted position between zone 1 and 3 while the difference shall be the final unmatched weighted position;

(b) Where the value is assigned to zone 2 and has same sign as zone 1, the sum of the two unmatched positions shall be the final unmatched weighted position. However, the matched weighted positions between the three zones will be multiplied by the disallowance factors 40% each and an aggregate is computed.  
– 3<sup>rd</sup> capital requirement.

100% weighting is applied to the final unmatched weighted position – 4<sup>th</sup> capital requirement

All the four capital requirements are summed to achieve the total capital requirement for interest rate using the maturity method approach.

**Foreign Exchange Risk:** It is the risk that earnings or capital may be negatively affected from the fluctuation of exchange rate, due to a transaction in a foreign currency or from holding an asset or debt in a foreign currency. To calculate the capital requirement, the bank adopts the standardized approach.

This process involves the bank taking the higher of the aggregate position of foreign currency for either long or short and multiplies by 15%.

### iii. PILLAR 1 – OPERATIONAL RISK

The bank has defined Operational Risk as the risk of loss resulting from inadequate or failed internal processes, people and systems and from external events. Operational risk is categorized into the following risk categories:

- People risk
- Process risk
- System risk
- External event risk

The underlying premise of ORM is that all productive business elements being people, processes, systems and management of externally triggered events exist to provide value for stakeholders. Whilst the results of these efforts can be uncertain, the challenge in managing them effectively and efficiently is to determine how much of uncertainty to accept as deployment of each element strives to deliver stakeholders' value.

**Risk Appetite and Acceptance Criteria**

The bank’s operational risk appetite as set for key categories of operational risk event is as defined below:

| S/N | Operational Risk Parameter         | Threshold   |
|-----|------------------------------------|---|
| 1   | Fraud & Forgeries                  | 1% of Gross Income                                    |
| 2   | Legal Settlements                  | 1% of Gross Income                                    |
| 3   | Damage to Physical Assets -        | All other OpsRisk<br>Exposure ≤ 3% of<br>Gross Income |
| 4   | Business Disruption Issues -       |   |
| 5   | OHS Issues                         |   |
| 6   | Fines & Penalties -                |   |
|     | <b>Total Operational Risk Loss</b> | <b>5% of Gross Income</b>                             |

**Figure 3.5 – Operational Risk Appetite**

The bank currently adopts the Standardized Approach for estimating capital charge. This involves mapping the business activities into the eight (8) Basel defined business lines as applicable.

Under this approach, the capital requirement for operational risk is an average of the last three years determined sum of gross income for each business line weighted on the basis of the beta percentages applicable to them. The average gross income is multiplied by Basel defined business lines pre-determined beta factors.

Of the eight Basel defined business lines, the bank’s operations cover five as depicted in Figure 7.5 below:



| BASEL BUSINESS LINES BREAK DOWN |                       | GTBANK                                  | BETA FACTOR (%) |
|---------------------------------|-----------------------|---|-----------------|
| Corporate Finance               | Corporate Finance     | Corporate Finance                       | 18              |
|                                 | Government Finance    | PSG                                     |                 |
|                                 | Merchant Banking      | Energy, Telecoms, Corporate Bank        |                 |
|                                 | Advisory Services     |   |                 |
| Trading and Sales               | Sales                 | Currency Trading                        | 18              |
|                                 | Market Making         |   |                 |
|                                 | Proprietary Positions |   |                 |
|                                 | Treasury              |   |                 |
| Payments and Settlement         |                       | Settlement                              | 18              |
| Retail Banking                  | Retail Banking        | Retail Banking / ABG / SME / E-Business | 12              |
|                                 | Private Banking       |   |                 |
|                                 | Card Services         |   |                 |
| Commercial Banking              | Commercial Banking    | Commercial Banking Group                | 15              |

**Figure 3.6 – GTBank Basel Business Lines**

The bank's capital charge for operational risk is thus expressed as

$$K_{rq} = \{\sum_{\text{years}1-3} \max [\sum (GI_{1-3} * \beta_{1-3}), 0]\} / 3$$

Where:

$K_{rq}$  = Capital charge required

$GI_{1-3}$  = Annual gross income in a given year for three (3) business lines in table above.

$\beta_{1-3}$  = Fixed Beta factor in percentages for the business lines

#### **iv. ALL OTHER RISKS & PILLAR 2 CAPITAL**

In the diagram in Figure 7.1 above, 'All Other Risks' refers to the bank's own identification and assessment of risks that are deemed outside of the scope of credit risk under Pillar 1.

Although the calculation for Pillar 1 operational risk is straightforward, what is less clear is the boundary between operational risk and other risks i.e. what the regulatory capital allocation is meant to cover. In addition, the regulatory assessment of operational risk that is based on income does not necessarily reflect the degree of risk. While operational risk and market risk that have been categorised as part of other risks are easier to quantified and capitalised based on regulatory guidance, others risks including residual risk, legal / regulatory risk, reputational risk, strategic risk on the other hand have not been capitalised. However, as a bank, these are closely monitored and managed.

Pillar 2 capital requirement is internal capital over and above Pillar 1 credit risk, market risk and operational risk requirements. The bank will continue to determine capital requirement using regulatory capital computation guidance and the CBN Basel Regulatory Framework and the difference shall be taken as the Pillar 2 Capital requirement.

#### **b. CAPITAL ALLOCATION APPROACH**

The bank adopts "Allocation of risk-taking approach". This approach entails distribution of bank available capital based on estimation of current and potential risks of each business units. The allocation to the various business operations based

on estimates is coordinated by the Financial Control Division and Risk Management Division.

Allocation of capital is predicated on the expected return on the risk being undertaken vis-a-vis the strategic importance of the risk. The bank considers its strategic plan of business growth on short and long term, the projected changes in its risk profile, as well as its risk appetite in capital distribution.

**WEIGHTING FOR VOLATILITY**

The bank's estimates are based on current and past experience, which are further weighted according to their potential volatility. This is common especially in the management of people; processes, systems and external risk issues, which are subsume under operational risk. These are monitored daily, weekly, monthly and trended with recommendations for management decision. See Figure 6.7 for details of operational risk types.

| S/N | OPSRISK TYPE  | RISK DIRVER  |
|-----|---------------|--|
| 1   | People Risk   | Staff Exit, Employees Misconduct & No of internal fraud                              |
| 2   | Process Risk  | No of fire incidents, no of fire drills, branches shut down due to security risk     |
| 3   | System Risk   | Link Availability, ATM uptime & BASIS Availability                                   |
| 4   | External Risk | No of Court Cases/Litigations Outstanding, Judgment Payouts/Out of Court Settlements |

**Figure 3.7 – Operational Risk Types**

**AGGREGATION OF RISK ESTIMATES**

In arriving at an overall capital allocation, capital assessments are aggregated for all capital risks in line with the regulatory framework and internal capital usage for planning purposes. It is reasonable to assume that in any one year, not all threats will materialise as every care are taken to recognise the interrelated risks that may trigger one another.

## **AVOIDANCE OF DOUBLE COUNTING**

In aggregating individual risk assessments into a total capital assessment, care has to be taken not to double count the impact of individual risks.

## 4. CAPITAL ALLOCATION

### a. PILLAR 1 ALLOCATION

Appendix A provides a summary of Pillar 1 calculations, including operational risk and market risk.

Assets are broken down into the asset classes as defined in the CBN Basel Regulatory Framework under class 3 as noted above in Figure 6.2 & 6.3 (Credit Risk – On & Off Balance sheet), Figure 6.4 (Market Risk) and Figure 6.6 (Operational Risk). The total Risk-Weighted Assets (RWAs) and capital requirements for Pillar 1 are as shown with comparative figures for previous year in Table 7.1 below:

| Pillar 1 Allocation<br>Summary (=N=Million) | DECEMBER 2013    |                 | DECEMBER 2012    |                 |
|---|------------------|-----------------|------------------|-----------------|
|   | RWAs             | Pillar 1<br>CRR | RWAs             | Pillar 1<br>CRR |
| Credit Risk                                 | 667,074          | 100,061         | 641,643          | 96,294          |
| Market Risk                                 | 111,996          | 16,799          | 123,012          | 18,452          |
| Operational Risk                            | 374,079          | 56,112          | 322,768          | 48,415          |
| <b>Total</b>                                | <b>1,153,149</b> | <b>172,972</b>  | <b>1,087,743</b> | <b>163,161</b>  |
| Eligible Capital                            |                  | 290,424         |                  | 275,151         |
| CAR (Capital to RWAs, %)                    | 25.2             |                 | 25.3             |                 |

**Figure 4.1**

**CRR - Capital Resources Requirements**

**CAR - Capital Adequacy Ratio**

It should be noted that the risk weightings under Pillar 1 are prescriptive.

**b. PILLAR 2 ALLOCATION**

| Summary (=N=Million)                                    | DECEMBER 2013      |                        | DECEMBER 2012      |                        |
|---|--------------------|------------------------|--------------------|------------------------|
|   | Regulatory Capital | Own Capital Assessment | Regulatory Capital | Own Capital Assessment |
| <b>Pillar 1</b>   |                    |                        |                    |                        |
| Credit Risk   | 201,372            | 100,061                | 161,732            | 96,294                 |
| Market Risk   |                    |                        |                    |                        |
| Foreign Exchange  | 5,788              | 15,317                 | 5,541              | 16,843                 |
| Interest Rate Risk                                      | 560                | 1,482                  | 536                | 1,609                  |
| Operational Risk  | -                  | 56,112                 | -                  | 48,415                 |
| Securitization Risk                                     | -                  | -                      | -                  | -                      |
| Commodities Risk  | -                  | -                      | -                  | -                      |
| Equity Risk   | -                  | -                      | -                  | -                      |
| <b>Pillar 2: Internal Assessment</b>                    |                    |                        |                    |                        |
| Concentration Risk                                      | -                  | -                      | -                  | -                      |
| Pension Risk  | -                  | -                      | -                  | -                      |
| Reputational Risk                                       | -                  | -                      | -                  | -                      |
| Compliance / Regulatory                                 | -                  | -                      | -                  | -                      |
| Strategic Risk  | -                  | -                      | -                  | -                      |
| Business Continuity                                     | -                  | -                      | -                  | -                      |
| Fraud Risk  | -                  | -                      | -                  | -                      |
| IT Security Risk  | -                  | -                      | -                  | -                      |
| Other Risks   | -                  | -                      | -                  | -                      |
|   |                    |                        |                    |                        |
| <b>Total Capital Required</b>                           | <b>207,719</b>     | <b>172,972</b>         | <b>167,809</b>     | <b>163,161</b>         |
| Capital Base (post y/e audit)                           | 290,424            | 290,424                | 275,151            | 275,151                |
| Capital Headroom  | 82,705             | 117,452                | 107,342            | 112,038                |
| <b>% Capital Headroom</b> (Cap. Headroom/Cap. Required) | 40                 | 68                     | 64                 | 69                     |

**Figure 4.2**

Though pillar 2 risks as noted above are regularly assessed and monitored as part of the embedded controls measures put in place by management, they are not capitalised. With the exception of concentration risk, some of these other risks can be classified as operational risk. The operational risk capital of N56.1Billion is considered adequate for all the other types of risks.

Under regulatory requirements, the Bank has a capital requirement of N207.7Billion. The Bank's self assessment of its capital needs is lower than this at N173.0Billion. The higher capital requirements of regulatory assessment of capital against self assessment reflects the severe stresses modelled in the regulatory assessment ahead of what continues to be a stressed and challenging financial environment. The bank will continue to take critical approach to assessing the risks it faces in the light of its unique risk appetite, its risk management policies and the effective controls it employs.

The bank has well defined layers of monitoring and reporting mechanism, which provide the senior management and the Board with the necessary information on the risk profile, trends and the capital requirement on a monthly and quarterly basis.

## **5. QUANTITATIVE DISCLOSURE APPENDIXES**

Having provided full qualitative disclosure requirements over and above the minimum required by Basel Pillar 3, the table below (by way of appendixes) set out the quantitative disclosures.



## APPENDIX A

| APPENDIX A   |                       |            |                  |                |                   |                       |            |                  |                  |                   |
|--|-----------------------|------------|------------------|----------------|-------------------|-----------------------|------------|------------------|------------------|-------------------|
| CAPITAL REQUIREMENT CHARGE   |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| PILLAR 1 CREDIT RISK BREAKDOWN UNDER STANDARDISED APPROACH BY EXPOSURE CLASSES | DECEMBER 31, 2013     |            |                  |                |                   | DECEMBER 31, 2012     |            |                  |                  |                   |
|  | AVERAGE RISK WEIGHT % | CF         | EXPOSURE (MM)    | RWA (MM)       | CAPITAL REQ. (MM) | AVERAGE RISK WEIGHT % | CF         | EXPOSURE (MM)    | RWA (MM)         | CAPITAL REQ. (MM) |
| <b>ON BALANCE SHEET</b>  |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| <b>Exposures to Sovereigns</b>   |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| Exposure to FGN & CBN  | 0%                    | 1          | 452,859          | 0              | 0                 | 0%                    | 1          | 421,560.6        | -                | 0                 |
| <b>Exposures to State &amp; Local Governments</b>                              |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| State Govt Bonds classified as liquid assets by the CBN                        | 20%                   | 1          | 9,907            | 1,981          | 297               | 20%                   | 1          | 12,612           | 2,522            | 378               |
| Other State and Local Government Bonds & Exposures                             | 100%                  | 1          | 85,136           | 85,136         | 12,770            | 100%                  | 1          | 67,064           | 67,064           | 10,060            |
| <b>Exposures to Supervised Institutions (DMBs, Discount Houses, etc)</b>       |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| Maturity not more than 3 months  |                       |            |                  |                | 0                 | 20%                   | 1          | 22,766           | 4,553            | 683               |
| Banks outside Nigeria (including Foreign Currencies) 2                         | 20%                   | 1          | 128,521          | 25,704         | 3,856             |                       |            | 111,762          | 22,352           | 3,353             |
| <b>Exposures to Corporates and Other Persons</b>                               |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| All Corporate Exposures  | 100%                  | 1          | 687,375          | 155,843        | 23,376            | 100%                  | 1          | 557,363          | 270,073          | 40,511            |
| Past Due Exposures where specific provisions < 20%                             | 150%                  | 1          | 834              | 0              | 0                 | 150%                  | 1          | 13,947           | -                | 0                 |
| Past Due Exposures where specific provisions ≥ 20%                             | 100%                  | 1          | 14,674           | 0              | 0                 | 100%                  | 1          | 5,836            | -                | 0                 |
| <b>Exposures included in Regulatory Retail Portfolio</b>                       |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| Exposures included in regulatory retail portfolio                              | 75%                   | 1          | 101,048          | 61,728         | 9,259             | 75%                   | 1          | 68,147           | 42,035           | 6,305             |
| Past Due Exposures where specific provisions < 20%                             | 150%                  | 1          | 1,748            | 2,229          | 334               | 150%                  | 1          | 234              | 289              | 43                |
| Past Due Exposures where specific provisions ≥ 20%                             | 100%                  | 1          | 3,586            | 3,307          | 496               | 100%                  | 1          | 1,672            | 994              | 149               |
| <b>Exposures Secured by Residential Mortgages</b>                              |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| Residential Mortgages Loans  | 100%                  | 1          | 2,166            | -1,540         | -231              | 100%                  | 1          | 1,143            | 544              | 82                |
| Commercial Mortgages Loans   |                       |            |                  |                |                   |                       |            | 27,038           | 7,566            | 1,135             |
| <b>Exposures Secured by Commercial Mortgages</b>                               |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| Commercial Mortgages Loans   | 100%                  | 1          | 30,035           | 456            | 68                | 100%                  | 1          | -                | -                | 0                 |
| Past Due Exposures where specific provisions < 20%                             | 150%                  | 1          | 381              | -103           | -15               | 150%                  | 1          | -                | -                | 0                 |
| <b>Other Balance Sheet Exposures</b>   |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| Cash in hand and equivalent cash items   | 0%                    | 1          | 81,819           | 0              | 0                 | 0%                    | 1          | 102,899          | -                | 0                 |
| Cheque & Cash items in the course of collection                                | 20%                   | 1          | -736             | -147           | -22               | 20%                   | 1          | 3,006            | 601              | 90                |
| Property, plant and equipment and other fixed assets                           | 100%                  | 1          | 63,676           | 63,676         | 9,551             | 100%                  | 1          | 50,218           | 50,218           | 7,533             |
| Equity Investment  | 100%                  | 1          | 47,179           | 47,179         | 7,077             | 100%                  | 1          | 25,760           | 25,760           | 3,864             |
| Any Other Assets 4   | 100%                  | 1          | 194,155          | 194,155        | 29,123            | 100%                  | 1          | 127,118          | 127,118          | 19,068            |
| <b>Sub-Total RWA for Credit Risk</b>   |                       |            | <b>1,904,366</b> | <b>639,605</b> |                   |                       |            | <b>1,620,147</b> | <b>621,691</b>   |                   |
| <b>CR for Credit Risk @ 15% RWA</b>  |                       |            |                  |                | <b>95,941</b>     |                       |            |                  |                  | <b>93,254</b>     |
| <b>OFF BALANCE SHEET</b>   |                       |            |                  |                |                   |                       |            |                  |                  |                   |
| <b>Sovereign or Central Banks</b>  |                       | <b>1</b>   | <b>1,500</b>     | <b>0</b>       | <b>-</b>          |                       | <b>1</b>   | <b>1,550.1</b>   | <b>-</b>         | <b>-</b>          |
| <b>Public Sector Entities</b>  |                       | <b>1</b>   | <b>-94</b>       | <b>0</b>       | <b>-</b>          |                       | <b>1</b>   | <b>600.0</b>     | <b>-</b>         | <b>-</b>          |
| <b>MDBs</b>  |                       | <b>1</b>   | <b>0</b>         | <b>0</b>       | <b>-</b>          |                       | <b>1</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>          |
| <b>Supervised Institutions (DMBs, Discount Houses, etc)</b>                    |                       | <b>1</b>   | <b>0</b>         | <b>0</b>       | <b>-</b>          |                       | <b>1</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>          |
| <b>Corporates</b>  |                       | <b>1</b>   | <b>77,895</b>    | <b>0</b>       | <b>-</b>          |                       | <b>1</b>   | <b>16,799.5</b>  | <b>-</b>         | <b>-</b>          |
| <b>Retail Portfolios</b>   |                       | <b>1</b>   | <b>-2,003</b>    | <b>0</b>       | <b>-</b>          |                       | <b>1</b>   | <b>560.0</b>     | <b>-</b>         | <b>-</b>          |
| <b>Other Assets</b>  | <b>100%</b>           | <b>1</b>   | <b>27,469</b>    | <b>27,469</b>  | <b>4,120.4</b>    | <b>100%</b>           | <b>1</b>   | <b>20,272.2</b>  | <b>20,272.2</b>  | <b>3,040.8</b>    |
| <b>Supervised Institutions (DMBs, Discount Houses, etc)</b>                    |                       | <b>0.5</b> | <b>0</b>         | <b>0</b>       | <b>-</b>          |                       | <b>0.5</b> | <b>-</b>         | <b>-</b>         | <b>-</b>          |
| <b>Corporates</b>  |                       | <b>0.5</b> | <b>74,014</b>    | <b>0</b>       | <b>-</b>          |                       | <b>0.5</b> | <b>-</b>         | <b>-</b>         | <b>-</b>          |
| <b>Retail Portfolios</b>   |                       | <b>0.5</b> | <b>-40</b>       | <b>0</b>       | <b>-</b>          |                       | <b>0.5</b> | <b>-</b>         | <b>-</b>         | <b>-</b>          |
| <b>Sub-Total RWA for Credit Risk (Off Bal.)</b>                                |                       |            | <b>178,742</b>   | <b>27,469</b>  |                   |                       |            |                  | <b>20,272</b>    |                   |
| <b>CR for Credit Risk @ 15% RWA</b>  |                       |            |                  |                | <b>4,120.4</b>    |                       |            |                  |                  | <b>3,040.8</b>    |
| <b>Total RWA for Credit Risk (On &amp; Off Bal.)</b>                           |                       |            |                  | <b>667,074</b> |                   |                       |            |                  | <b>641,963.3</b> |                   |
| <b>TOTAL CAPITAL REQUIREMENT FOR CREDIT RISK</b>                               |                       |            |                  |                | <b>100,061.2</b>  |                       |            |                  |                  | <b>96,294.5</b>   |

## APPENDIX B

### APPENDIX B

| CAPITAL REQUIREMENT CHARGE  | DECEMBER 31, 2013  |                       |                 |               |                   | DECEMBER 31, 2012 |                       |                 |               |                   |                   |
|---|--|-----------------------|-----------------|---------------|-------------------|-------------------|-----------------------|-----------------|---------------|-------------------|-------------------|
|   | PILLAR 1 CREDIT RISK BREAKDOWN UNDER STANDARDISED APPROACH BY EXPOSURE CLASSES | AVERAGE RISK WEIGHT % | CF              | EXPOSURE (MM) | RWA (MM)          | CAPITAL REQ. (MM) | AVERAGE RISK WEIGHT % | CF              | EXPOSURE (MM) | RWA (MM)          | CAPITAL REQ. (MM) |
| APPENDIX B:   |  |                       |                 |               |                   |                   |                       |                 |               |                   |                   |
| PILLAR 1 MARKET RISK  |  |                       |                 |               |                   |                   |                       |                 |               |                   |                   |
| Foreign Exchange Risk   | 100  | 12.5                  | 8,169           | 102,114       | 15,317            | 100               | 12.5                  | 8,983           | 112,287.2     | 16,843            |                   |
| Interest Rate Risk General (FGN - TB & Bonds)                               | 0.33   | 12.5                  | 453             | 5,662         | 849               | 0.33              | 12.5                  | 450             | 5,625         | 844               |                   |
| Interest Rate Risk Specific (FGN - TB & Bonds)                              | 0  | 12.5                  | 338             | 4,220         | 633               | 0                 | 12.5                  | 408             | 5,099         | 765               |                   |
| Interest Rate Risk Specific (Agency Bonds)                                  | 100  | 12.5                  | 0               | 0             | -                 | 100               | 12.5                  | -               | -             | -                 |                   |
| Earning At Risk (Banking Book)  | 100  | 12.5                  | 0               | 0             | -                 | 100               | 12.5                  | -               | -             | -                 |                   |
| Total RWA for Market Risk   |  |                       |                 | 111,996       |                   |                   |                       |                 | 123,012       |                   |                   |
| Capital Requirement for Market Risk (@ 15% of RWAs)                         |  |                       |                 |               | 16,799            |                   |                       |                 |               | 18,452            |                   |
| PILLAR 1 OPERATIONAL RISK   |  |                       |                 |               |                   |                   |                       |                 |               |                   |                   |
| BUSINESS LINES  | BETA FACTOR %  | 3-YR GI (MM)          | Average GI (MM) | RWA (MM)      | CAPITAL REQ. (MM) | BETA FACTOR %     | 3-YR GI (MM)          | Average GI (MM) | RWA (MM)      | CAPITAL REQ. (MM) |                   |
| Retail Banking  | 15   | 598,526               | 199,509         | 374,079       | 56,112            | 15                | 516,428               | 172,143         | 322,768       | 48,415            |                   |
| Commercial Banking  | 15   | 0                     | 0               | 0             | -                 | 15                | 0                     | -               | -             | -                 |                   |
| Settlement  | 18   | 0                     | 0               | 0             | -                 | 18                | 0                     | -               | -             | -                 |                   |
| Treasury  | 18   | 0                     | 0               | 0             | -                 | 18                | 0                     | -               | -             | -                 |                   |
| Corporate Finance   | 18   | 0                     | 0               | 0             | -                 | 18                | 0                     | -               | -             | -                 |                   |
| Total RWA for Operational Risk  |  |                       |                 | 374,079       |                   |                   |                       |                 | 322,768       |                   |                   |
| Capital Requirement for Operational Risk                                    |  |                       |                 |               | 56,112            |                   |                       |                 |               | 48,415            |                   |
| Total Risk Weighted Assets  |  |                       |                 | 1,153,149     |                   |                   |                       |                 | 1,087,742     |                   |                   |
| Total Pillar 1 Capital Resources Requirement (CRR)                          |  |                       |                 |               | 172,972           |                   |                       |                 |               | 163,161           |                   |
| Actual Qualifying Capital   |  |                       |                 |               | 290,424           |                   |                       |                 |               | 275,151           |                   |
| Headroom Against Capital Requirement  |  |                       |                 |               | 117,452           |                   |                       |                 |               | 111,990           |                   |
| % Capital Headroom (Headroom Against Capital to Capital Resources Req.)     |  |                       |                 |               | 67.9              |                   |                       |                 |               | 68.6              |                   |
| Capital Adequacy Headroom Fall Trigger Limit (15% of Capital Resource Req.) |  |                       |                 |               | 25,946            |                   |                       |                 |               | 24,474            |                   |
| Capital Adequacy Ratio (Capital to RWAs)                                    |  |                       |                 |               | 25.2              |                   |                       |                 |               | 25.3              |                   |

## APPENDIX C

| APPENDIX C                       |                |                |
|----------------------------------|----------------|----------------|
| Regulatory Capital               | DEC. 2013      | DEC. 2012      |
|                                  | N'mn           | N'mn           |
| Share Capital                    | 14,716         | 14,716         |
| Share Premium                    | 123,471        | 123,471        |
| Statutory Reserves               | 112,357        | 86,694         |
| SME Reserve                      | 4,232          | 4,232          |
| General Reserve                  | 8,143          | 6,544          |
| Profit & Loss                    | 46,936         | 52,327         |
| <b>Total Tier I Capital</b>      | <b>309,856</b> | <b>287,984</b> |
| Other intangible assets          | -2,257         | -1,540         |
| Other Comprehensive Income (OCI) | 2,891          | 170            |
| Unconsolidated Subsidiaries      | -20,065        | -11,463        |
| <b>Total Tier II Capital</b>     | <b>-19,431</b> | <b>-12,833</b> |
| <b>Total Qualifying Capital</b>  | <b>290,424</b> | <b>275,151</b> |

## APPENDIX D

| APPENDIX D               |                    |                     |                      |                     |                    |
|--------------------------|--------------------|---------------------|----------------------|---------------------|--------------------|
| Dec-13                   |                    |                     |                      |                     |                    |
|                          | Gross amount       | Specific impairment | Portfolio Impairment | Total Impairment    | Net Amount         |
|                          | ₦'000              | ₦'000               | ₦'000                | ₦'000               | ₦'000              |
| Loans to Banks           | 16,987             | -                   | (11)                 | (11)                | 16,976             |
| Loans to Individuals     | 55,409,550         | (180,579)           | (880,293)            | (1,060,872)         | 54,348,678         |
| Loans to Non-individuals | 891,557,092        | (12,947,786)        | (5,990,891)          | (18,938,677)        | 872,618,415        |
| <b>Total</b>             | <b>946,983,629</b> | <b>(13,128,365)</b> | <b>(6,871,195)</b>   | <b>(19,999,560)</b> | <b>926,984,069</b> |
| Dec-12                   | Gross amount       | Specific impairment | Portfolio Impairment | Total Impairment    | Net Amount         |
|                          | ₦'000              | ₦'000               | ₦'000                | ₦'000               | ₦'000              |
| Loans to Banks           | 178,226            | (3)                 | (238)                | (241)               | 177,985            |
| Loans to Individuals     | 41,102,736         | (594,416)           | (128,533)            | (722,949)           | 40,379,787         |
| Loans to Non-individuals | 718,154,307        | (12,976,805)        | (3,120,345)          | (16,097,150)        | 702,057,157        |
| <b>Total</b>             | <b>759,435,269</b> | <b>(13,571,224)</b> | <b>(3,249,116)</b>   | <b>(16,820,340)</b> | <b>742,614,929</b> |

## APPENDIX E

| APPENDIX E   |                     |                     |
|--|---------------------|---------------------|
| Loans and advances to customers                              |                     |                     |
|  | Parent              | Parent              |
|  | Dec-2013            | Dec-2012            |
|  | ₦'000               | ₦'000               |
| <b>Loans to individuals:</b>                                 |                     |                     |
| Loans  | 51,499,866          | 38,362,957          |
| Overdrafts   | 3,909,684           | 2,739,779           |
| Others   | -                   | -                   |
| <b>Gross loans</b>   | <b>55,409,550</b>   | <b>41,102,736</b>   |
| Specific impairment  | (180,579)           | (594,416)           |
| Collective impairment  | (880,293)           | (128,533)           |
| <b>Total impairment</b>                                      | <b>(1,060,872)</b>  | <b>(722,949)</b>    |
| <b>Carrying amount</b>                                       | <b>54,348,678</b>   | <b>40,379,787</b>   |
| <b>Loans to Non-individuals:</b>                             |                     |                     |
| Loans  | 663,015,976         | 515,449,218         |
| Overdrafts   | 100,729,164         | 106,519,148         |
| Others   | 127,811,952         | 96,185,941          |
| <b>Gross loans</b>   | <b>891,557,092</b>  | <b>718,154,307</b>  |
| Specific impairment  | (12,947,786)        | (12,976,805)        |
| Collective impairment  | (5,990,891)         | (3,120,345)         |
| <b>Total impairment</b>                                      | <b>(18,938,677)</b> | <b>(16,097,150)</b> |
| <b>Carrying amount</b>                                       | <b>872,618,415</b>  | <b>702,057,157</b>  |
| <b>Total carrying amount (individual and non individual)</b> | <b>926,967,093</b>  | <b>742,436,944</b>  |

## APPENDIX F

| APPENDIX F                                       |                    |                    |
|--|--------------------|--------------------|
|  | Parent             | Parent             |
|  | Dec-2013           | Dec-2012           |
|  | ₦'000              | ₦'000              |
| <b>Contingent liabilities:</b>                   |                    |                    |
| Acceptances and guaranteed commercial papers     | -                  | -                  |
| Transaction related bonds and guarantees         | 431,691,415        | 355,132,185        |
| <b>Agency Transactions</b>                       |                    |                    |
|  | <b>431,691,415</b> | <b>355,132,185</b> |
| <b>Commitments:</b>                              |                    |                    |
| Short term foreign currency related transactions | 27,469,212         | 21,056,857         |
| Clean line facilities and letters of credit      | 77,388,975         | 54,726,233         |
| Other commitments                                | -                  | -                  |
|  | <b>104,858,187</b> | <b>75,783,090</b>  |
| <b>Total</b>                                     | <b>536,549,602</b> | <b>430,915,275</b> |

## APPENDIX G1

| APPENDIX G1   |                    |                |                |                    |
|---|--------------------|----------------|----------------|--------------------|
| Dec-2013  |                    |                |                |                    |
| Classification  | Nigeria            | Rest of Africa | Outside Africa | Total              |
|   | ₦'000              | ₦'000          | ₦'000          | ₦'000              |
| <i>Loans to individuals:</i>  |                    |                |                |                    |
| Overdraft   | 3,330,937          | -              | -              | 3,330,937          |
| Loans   | 51,017,741         | -              | -              | 51,017,741         |
| Others <sup>1</sup>   | -                  | -              | -              | -                  |
|   | <b>54,348,678</b>  | <b>-</b>       | <b>-</b>       | <b>54,348,678</b>  |
| <i>Loans to non-individuals:</i>  |                    |                |                |                    |
| Overdraft   | 94,261,465         | -              | -              | 94,261,465         |
| Loans   | 650,729,873        | -              | -              | 650,729,873        |
| Others <sup>1</sup>   | 127,627,077        | -              | -              | 127,627,077        |
|   | <b>872,618,415</b> | <b>-</b>       | <b>-</b>       | <b>872,618,415</b> |
| <b><sup>1</sup> Others include CBN Commercial Agric Credit Scheme (CACs) loans, Bank of Industry (BOI) and Usance</b> |                    |                |                |                    |

## APPENDIX G2

| APPENDIX G2   |             |                |                |             |
|---|-------------|----------------|----------------|-------------|
| Dec-2012  |             |                |                |             |
| Classification  | Nigeria     | Rest of Africa | Outside Africa | Total       |
| <i>Loans to individuals:</i>  | ₦'000       | ₦'000          | ₦'000          | ₦'000       |
| Overdraft   | 2,736,101   | -              | -              | 2,736,101   |
| Loans   | 37,643,686  | -              | -              | 37,643,686  |
| Others <sup>1</sup>   | -           | -              | -              | -           |
|   | 40,379,787  | -              | -              | 40,379,787  |
| <i>Loans to non-individuals:</i>  |             |                |                |             |
| Overdraft   | 106,024,097 | -              | -              | 106,024,097 |
| Loans   | 500,319,477 | -              | -              | 500,319,477 |
| Others <sup>1</sup>   | 95,713,583  | -              | -              | 95,713,583  |
|   | 702,057,157 | -              | -              | 702,057,157 |
| <b><sup>1</sup> Others include CBN Commercial Agric Credit Scheme (CACs) loans, Bank of Industry (BOI) and Usance</b> |             |                |                |             |



### APPENDIX G3

| APPENDIX G3          |                    |                |                |                    |
|----------------------|--------------------|----------------|----------------|--------------------|
| Dec-2013             |                    |                |                |                    |
|                      | Nigeria            | Rest of Africa | Outside Africa | Total              |
|                      | ₦'000              | ₦'000          | ₦'000          | ₦'000              |
| Financial guarantees | 431,691,415        | -              | -              | 431,691,415        |
| Other contingents    | 104,858,187        | -              | -              | 104,858,187        |
|                      | <b>536,549,602</b> | -              | -              | <b>536,549,602</b> |
| APPENDIX G4          |                    |                |                |                    |
| Dec-2012             |                    |                |                |                    |
|                      | Nigeria            | Rest of Africa | Outside Africa | Total              |
|                      | ₦'000              | ₦'000          | ₦'000          | ₦'000              |
| Financial guarantees | 355,132,185        | -              | -              | 355,132,185        |
| Other contingents    | 75,783,090         | -              | -              | 75,783,090         |
|                      | <b>430,915,275</b> | -              | -              | <b>430,915,275</b> |

<sup>1</sup> Others include CBN Commercial Agric Credit Scheme (CACs) loans, Bank of Industry (BOI) and Usance

## APPENDIX H1

| <b>Credit Risk Exposure to on-balance sheet items</b>  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
|--|--------------------|---|--------------------------------------|------------------|-----------------------------|-------------------|----------------------|----------------------------------|---|-------------------|---------------------------|--------------------|
| <b>Parent</b>  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <b>Dec-2013</b>  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <i>In thousands of Nigerian naira</i>                  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <b>Classification</b>                                  | <b>Agriculture</b> | <b>Capital market<br/>financial institution</b> | <b>Construction/<br/>real estate</b> | <b>Education</b> | <b>General<br/>Commerce</b> | <b>Government</b> | <b>Manufacturing</b> | <b>Mining,<br/>oil &amp; gas</b> | <b>Info.Telecoms<br/>&amp; Transport.<sup>2</sup></b> | <b>Individual</b> | <b>Others<sup>1</sup></b> | <b>Total</b>       |
| Loans and advances to banks                            | -                  | 16,976  | -                                    | -                | -                           | -                 | -                    | -                                | -   | -                 | -                         | 16,976             |
| <i>Loans and advances to customers:</i>                |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| - Loans to individuals                                 | -                  | -   | -                                    | -                | -                           | -                 | -                    | -                                | -   | 54,348,678        | -                         | 54,348,678         |
| - Loans to non-individuals                             | 4,005,807          | 4,874,808                                       | 57,883,528                           | 10,014,749       | 56,510,394                  | 85,410,940        | 165,291,557          | 288,736,138                      | 141,852,816   | -                 | 58,037,678                | 872,618,415        |
| <i>In thousands of Nigerian naira</i>                  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <b>Classification</b>                                  | <b>Agriculture</b> | <b>Capital market<br/>financial institution</b> | <b>Construction/<br/>real estate</b> | <b>Education</b> | <b>General<br/>Commerce</b> | <b>Government</b> | <b>Manufacturing</b> | <b>Mining,<br/>oil &amp; gas</b> | <b>Info.Telecoms<br/>&amp; Transport.<sup>2</sup></b> | <b>Individual</b> | <b>Others<sup>1</sup></b> | <b>Total</b>       |
| <i>Loans to individuals:</i>                           |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| Overdraft  | -                  | -   | -                                    | -                | -                           | -                 | -                    | -                                | -   | 3,330,937         | -                         | 3,330,937          |
| Loans  | -                  | -   | -                                    | -                | -                           | -                 | -                    | -                                | -   | 51,017,741        | -                         | 51,017,741         |
| Others   | -                  | -   | -                                    | -                | -                           | -                 | -                    | -                                | -   | -                 | -                         | -                  |
|  | -                  | -   | -                                    | -                | -                           | -                 | -                    | -                                | -   | 54,348,678        | -                         | 54,348,678         |
| <i>Loans to non-individuals:</i>                       |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| Overdraft  | 486,599            | 2,647,832                                       | 9,003,694                            | 1,089,043        | 19,501,338                  | 283,476           | 19,066,050           | 19,654,679                       | 13,971,284  | -                 | 8,557,470                 | 94,261,465         |
| Loans  | 1,038,971          | 2,226,976                                       | 45,800,567                           | 8,925,706        | 19,065,175                  | 84,375,028        | 67,804,845           | 246,539,977                      | 125,510,774   | -                 | 49,441,854                | 650,729,873        |
| Others   | 2,480,237          | -   | 3,079,267                            | -                | 17,943,881                  | 752,436           | 78,420,662           | 22,541,482                       | 2,370,758   | -                 | 38,354                    | 127,627,077        |
|  | 4,005,807          | 4,874,808                                       | 57,883,528                           | 10,014,749       | 56,510,394                  | 85,410,940        | 165,291,557          | 288,736,138                      | 141,852,816   | -                 | 58,037,678                | 872,618,415        |
| <b>Credit Risk Exposure to off-balance sheet items</b> |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <b>Parent</b>  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <b>Dec-2013</b>  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <i>In thousands of Nigerian naira</i>                  |                    |   |                                      |                  |                             |                   |                      |                                  |   |                   |                           |                    |
| <b>Classification</b>                                  | <b>Agriculture</b> | <b>Capital market<br/>financial institution</b> | <b>Construction/<br/>real estate</b> | <b>Education</b> | <b>General<br/>Commerce</b> | <b>Government</b> | <b>Manufacturing</b> | <b>Mining,<br/>oil &amp; gas</b> | <b>Info.Telecoms<br/>&amp; Transport.<sup>2</sup></b> | <b>Individual</b> | <b>Others<sup>1</sup></b> | <b>Total</b>       |
| Financial guarantees                                   | -                  | 4,118,412                                       | 301,772,767                          | 200,000          | 19,490,645                  | 2,505,835         | 4,718,291            | 63,710,143                       | 7,448,136   | 726,769           | 27,000,417                | 431,691,415        |
| Other contingents                                      | -                  | 27,469,212                                      | 2,185,818                            | -                | 5,666,139                   | -                 | 52,929,389           | 16,027,657                       | 229,143   | -                 | 350,829                   | 104,858,187        |
| <b>Total</b>   | <b>-</b>           | <b>31,587,624</b>                               | <b>303,958,585</b>                   | <b>200,000</b>   | <b>25,156,784</b>           | <b>2,505,835</b>  | <b>57,647,680</b>    | <b>79,737,800</b>                | <b>7,677,279</b>                                      | <b>726,769</b>    | <b>27,351,246</b>         | <b>536,549,602</b> |

## APPENDIX H2

| <i>Credit Risk Exposure to on-balance sheet items</i>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
|--|----------------|---|------------------------------|----------------|---------------------|------------------|-------------------|----------------------|--|------------|---------------------|--------------------|
| <b>Parent</b>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <b>Dec-2012</b>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <i>In thousands of Nigerian naira</i>                  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| Classification   | Agriculture    | Capital market<br>financial institution | Construction/<br>real estate | Education      | General<br>Commerce | Government       | Manufacturing     | Mining,<br>oil & gas | Info.Telecoms<br>& Transport. <sup>2</sup> | Individual | Others <sup>1</sup> | Total              |
| Loans and advances to banks                            | -              | 177,985                                 | -                            | -              | -                   | -                | -                 | -                    | -  | -          | -                   | 177,985            |
| <i>Loans and advances to customers:</i>                |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| - Loans to individuals                                 | -              | -                                       | -                            | -              | -                   | -                | -                 | -                    | -  | 40,379,787 | -                   | 40,379,787         |
| - Loans to non-individuals                             | 3,174,991      | 7,677,609                               | 48,722,125                   | 6,818,199      | 66,155,816          | 67,064,066       | 169,177,489       | 164,358,257          | 107,489,633                                | -          | 61,418,972          | 702,057,157        |
| Loans and advances to customers is analysed below:     |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <b>Parent</b>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <b>Dec-2012</b>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <i>In thousands of Nigerian naira</i>                  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| Classification   | Agriculture    | Capital market<br>financial institution | Construction/<br>real estate | Education      | General<br>Commerce | Government       | Manufacturing     | Mining,<br>oil & gas | Info.Telecoms<br>& Transport. <sup>2</sup> | Individual | Others <sup>1</sup> | Total              |
| <i>Loans and advances to customers:</i>                |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <i>Loans to individuals:</i>                           |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| Overdraft  | -              | -                                       | -                            | -              | -                   | -                | -                 | -                    | -  | 2,736,101  | -                   | 2,736,101          |
| Loans  | -              | -                                       | -                            | -              | -                   | -                | -                 | -                    | -  | 37,643,686 | -                   | 37,643,686         |
| Others   | -              | -                                       | -                            | -              | -                   | -                | -                 | -                    | -  | -          | -                   | -                  |
|  | -              | -                                       | -                            | -              | -                   | -                | -                 | -                    | -  | 40,379,787 | -                   | 40,379,787         |
| <i>Loans to non-individuals:</i>                       |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| Overdraft  | 711,301        | 3,569,981                               | 7,316,514                    | 412,918        | 29,391,646          | 421,188          | 25,242,601        | 16,267,347           | 12,442,610                                 | -          | 10,247,991          | 106,024,097        |
| Loans  | 1,271,073      | 4,107,628                               | 41,405,611                   | 6,405,281      | 19,851,316          | 65,689,761       | 85,020,435        | 134,907,640          | 94,421,905                                 | -          | 47,238,827          | 500,319,477        |
| Others   | 1,192,617      | -                                       | -                            | -              | 16,912,854          | 953,117          | 58,914,453        | 13,183,270           | 625,118                                    | -          | 3,932,154           | 95,713,583         |
|  | 3,174,991      | 7,677,609                               | 48,722,125                   | 6,818,199      | 66,155,816          | 67,064,066       | 169,177,489       | 164,358,257          | 107,489,633                                | -          | 61,418,972          | 702,057,157        |
| <i>Credit Risk Exposure to off-balance sheet items</i> |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <b>Parent</b>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <b>Dec-2012</b>  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| <i>In thousands of Nigerian naira</i>                  |                |   |                              |                |                     |                  |                   |                      |  |            |                     |                    |
| Classification   | Agriculture    | Capital market<br>financial institution | Construction/<br>real estate | Education      | General<br>Commerce | Government       | Manufacturing     | Mining,<br>oil & gas | Info.Telecoms<br>& Transport. <sup>2</sup> | Individual | Others <sup>1</sup> | Total              |
| Financial guarantees                                   | 148,230        | 2,571,802                               | 228,159,406                  | 403,666        | 30,342,248          | 8,534,342        | 2,116,662         | 21,050,612           | 5,742,892                                  | -          | 56,062,325          | 355,132,185        |
| Other contingents                                      | -              | 21,056,857                              | 894,278                      | -              | 6,342,141           | -                | 38,218,544        | 8,528,520            | 639,970                                    | -          | 102,780             | 75,783,090         |
| <b>Total</b>   | <b>148,230</b> | <b>23,628,659</b>                       | <b>229,053,684</b>           | <b>403,666</b> | <b>36,684,389</b>   | <b>8,534,342</b> | <b>40,335,206</b> | <b>29,579,132</b>    | <b>6,382,862</b>                           | <b>-</b>   | <b>56,165,105</b>   | <b>430,915,275</b> |

## APPENDIX I

| <b>Parent</b>                          |                            |                                |                       |                    |                                |                                |                       |                    |
|--|----------------------------|--------------------------------|-----------------------|--------------------|--------------------------------|--------------------------------|-----------------------|--------------------|
| <i>In thousands of Nigerian naira</i>  |                            |                                |                       |                    |                                |                                |                       |                    |
|  | <b>Dec-2013</b>            |                                |                       |                    | <b>Dec-2012</b>                |                                |                       |                    |
|  | <b>Loans to Individual</b> | <b>Loans to non-Individual</b> | <b>Loans to Banks</b> | <b>Total</b>       | <b>Loans to non-Individual</b> | <b>Loans to non-Individual</b> | <b>Loans to Banks</b> | <b>Total</b>       |
| Neither past due nor impaired          | 40,120,965                 | 763,276,596                    | 14,917                | 803,412,478        | 19,922,981                     | 491,296,008                    | 36,395                | 511,255,384        |
| Past due but not impaired              | 135,554                    | 2,694,946                      | -                     | 2,830,500          | 18,670                         | 2,893,938                      | -                     | 2,912,608          |
| Individually impaired                  | 516,579                    | 24,359,475                     | -                     | 24,876,054         | 759,351                        | 20,705,518                     | 3                     | 21,464,872         |
| Collectively Impaired                  | 14,636,452                 | 101,226,075                    | 2,070                 | 115,864,597        | 20,401,734                     | 203,258,843                    | 141,828               | 223,802,405        |
| <b>Gross</b>                           | <b>55,409,550</b>          | <b>891,557,092</b>             | <b>16,987</b>         | <b>946,983,629</b> | <b>41,102,736</b>              | <b>718,154,307</b>             | <b>178,226</b>        | <b>759,435,269</b> |
| <i>Less allowances for impairment:</i> |                            |                                |                       |                    |                                |                                |                       |                    |
| Individually impaired                  | 180,579                    | 12,947,786                     | -                     | 13,128,365         | 594,416                        | 12,976,805                     | 3                     | 13,571,224         |
| Portfolio allowance                    | 880,293                    | 5,990,891                      | 11                    | 6,871,195          | 128,533                        | 3,120,345                      | 238                   | 3,249,116          |
| <b>Total allowance</b>                 | <b>1,060,872</b>           | <b>18,938,677</b>              | <b>11</b>             | <b>19,999,560</b>  | <b>722,949</b>                 | <b>16,097,150</b>              | <b>241</b>            | <b>16,820,340</b>  |
| <b>Net Loans and Advances</b>          | <b>54,348,678</b>          | <b>872,618,415</b>             | <b>16,976</b>         | <b>926,984,069</b> | <b>40,379,787</b>              | <b>702,057,157</b>             | <b>177,985</b>        | <b>742,614,929</b> |
| <b>Parent</b>                          |                            |                                |                       |                    |                                |                                |                       |                    |
| <i>In thousands of Nigerian naira</i>  |                            |                                |                       |                    |                                |                                |                       |                    |
|  | <b>Dec-2013</b>            |                                |                       |                    | <b>Dec-2012</b>                |                                |                       |                    |
|  | <b>Loans to Individual</b> | <b>Loans to non-Individual</b> | <b>Loans to Banks</b> | <b>Total</b>       | <b>Loans to non-Individual</b> | <b>Loans to non-Individual</b> | <b>Loans to Banks</b> | <b>Total</b>       |
| Loans                                  | 39,131,728                 | 583,408,503                    | 10,006                | 622,550,237        | 19,276,980                     | 356,772,134                    | -                     | 376,049,114        |
| Overdrafts                             | 989,237                    | 59,611,935                     | 4,911                 | 60,606,083         | 646,001                        | 58,011,713                     | 36,395                | 58,694,109         |
| Others <sup>1</sup>                    | -                          | 120,256,158                    | -                     | 120,256,158        | -                              | 76,512,161                     | -                     | 76,512,161         |
| Neither past due nor impaired          | 40,120,965                 | 763,276,596                    | 14,917                | 803,412,478        | 19,922,981                     | 491,296,008                    | 36,395                | 511,255,384        |
| Loans                                  | 25,679                     | 168,853                        | -                     | 194,532            | 14,295                         | 1,888,306                      | -                     | 1,902,601          |
| Overdrafts                             | 109,875                    | 663,524                        | -                     | 773,399            | 4,375                          | 989,691                        | -                     | 994,066            |
| Others <sup>1</sup>                    | -                          | 1,862,569                      | -                     | 1,862,569          | -                              | 15,941                         | -                     | 15,941             |
| Past due but not impaired              | 135,554                    | 2,694,946                      | -                     | 2,830,500          | 18,670                         | 2,893,938                      | -                     | 2,912,608          |
| Loans                                  | 355,000                    | 16,443,690                     | -                     | 16,798,690         | 759,351                        | 20,705,518                     | 3                     | 21,464,872         |
| Overdrafts                             | 161,579                    | 6,928,263                      | -                     | 7,089,842          | -                              | -                              | -                     | -                  |
| Others <sup>1</sup>                    | -                          | 987,522                        | -                     | 987,522            | -                              | -                              | -                     | -                  |
| Individually impaired                  | 516,579                    | 24,359,475                     | -                     | 24,876,054         | 759,351                        | 20,705,518                     | 3                     | 21,464,872         |
| Loans                                  | 11,987,459                 | 62,994,930                     | -                     | 74,982,389         | 18,312,331                     | 136,083,260                    | 116,771               | 154,512,362        |
| Overdrafts                             | 2,648,993                  | 33,525,442                     | 2,070                 | 36,176,505         | 2,089,403                      | 47,517,744                     | 25,057                | 49,632,204         |
| Others <sup>1</sup>                    | -                          | 4,705,703                      | -                     | 4,705,703          | -                              | 19,657,839                     | -                     | 19,657,839         |
| Collectively Impaired                  | 14,636,452                 | 101,226,075                    | 2,070                 | 115,864,597        | 20,401,734                     | 203,258,843                    | 141,828               | 223,802,405        |

<sup>1</sup> Others include CBN Commercial Agric Credit Scheme (CACs) loans, Bank of Industry (BOI) and Usances.

## APPENDIX J

| Parent<br>Dec-2013<br><i>In thousands of Nigerian naira</i> |                                 |                   |          |                   |                    |                    |                    |               |                    |
|---|---------------------------------|-------------------|----------|-------------------|--------------------|--------------------|--------------------|---------------|--------------------|
| Rating  | Loans and advances to customers |                   |          |                   |                    |                    | Loans and advances |               | Total              |
|   | Individuals                     |                   |          | Non-individuals   |                    |                    | Overdraft          | Loans         |                    |
|   | Overdraft                       | Loans             | Others   | Overdraft         | Loans              | Others             |                    |               |                    |
| Exceptional capacity  | -                               | -                 | -        | 7,605,496         | 50,440,480         | 2,674,815          | -                  | -             | 60,720,791         |
| Very strong capacity  | 493,863                         | 34,574,183        | -        | 2,437,721         | 160,515,819        | 36,018,511         | -                  | -             | 234,040,097        |
| Strong repayment capacity                                   | 495,374                         | 4,557,545         | -        | 49,568,718        | 372,452,204        | 81,562,832         | 4,911              | 10,006        | 508,651,590        |
| <b>Total</b>  | <b>989,237</b>                  | <b>39,131,728</b> | <b>-</b> | <b>59,611,935</b> | <b>583,408,503</b> | <b>120,256,158</b> | <b>4,911</b>       | <b>10,006</b> | <b>803,412,478</b> |
| Parent<br>Dec-2012<br><i>In thousands of Nigerian naira</i> |                                 |                   |          |                   |                    |                    |                    |               |                    |
| Rating  | Loans and advances to customers |                   |          |                   |                    |                    | Loans and advances |               | Total              |
|   | Individuals                     |                   |          | Non-individuals   |                    |                    | Overdraft          | Loans         |                    |
|   | Overdraft                       | Loans             | Others   | Overdraft         | Loans              | Others             |                    |               |                    |
| Exceptional capacity  | -                               | -                 | -        | 3,089,120         | 111,198,024        | -                  | -                  | -             | 114,287,144        |
| Very strong capacity  | 26,930                          | 134,214           | -        | 20,108,792        | 83,205,486         | 48,379,464         | -                  | -             | 151,854,886        |
| Strong repayment capacity                                   | 619,071                         | 19,142,766        | -        | 34,813,801        | 162,368,624        | 28,132,697         | 36,395             | -             | 245,113,354        |
| <b>Total</b>  | <b>646,001</b>                  | <b>19,276,980</b> | <b>-</b> | <b>58,011,713</b> | <b>356,772,134</b> | <b>76,512,161</b>  | <b>36,395</b>      | <b>-</b>      | <b>511,255,384</b> |

## APPENDIX K1

| <b>Parent</b>  |                            |                                |                  |
|--|----------------------------|--------------------------------|------------------|
| <b>Dec-2013</b>  |                            |                                |                  |
| <i>In thousands of Nigerian naira</i>  |                            |                                |                  |
| <b>Age</b>   | <b>Loans to Individual</b> | <b>Loans to Non-individual</b> | <b>Total</b>     |
| 0 - 90 days  | 135,554                    | 2,694,946                      | 2,830,500        |
| 91 - 180 days  | -                          | -                              | -                |
| 181 - 365 days   | -                          | -                              | -                |
|  | <b>135,554</b>             | <b>2,694,946</b>               | <b>2,830,500</b> |
| <b>FV of collateral</b>  | 136,875                    | 4,313,485                      | 4,450,360        |
| <b>Amount of undercollateralisation</b>  | -                          | -                              | -                |
| Maturity of past due but not impaired loans by type of loan is further analysed below: |                            |                                |                  |
| <b>Parent</b>  |                            |                                |                  |
| <b>Dec-2013</b>  |                            |                                |                  |
| <i>In thousands of Nigerian naira</i>  |                            |                                |                  |
| <b>Age</b>   | <b>Loans to Individual</b> | <b>Loans to Non-individual</b> | <b>Total</b>     |
| Loans  |                            |                                |                  |
| 0 - 90 days  | 25,679                     | 168,853                        | 194,532          |
| 91 - 180 days  | -                          | -                              | -                |
| 181 - 365 days   | -                          | -                              | -                |
|  | <b>25,679</b>              | <b>168,853</b>                 | <b>194,532</b>   |
| Overdrafts   |                            |                                |                  |
| 0 - 90 days  | 109,875                    | 663,524                        | 773,399          |
| 91 - 180 days  | -                          | -                              | -                |
| 181 - 365 days   | -                          | -                              | -                |
|  | <b>109,875</b>             | <b>663,524</b>                 | <b>773,399</b>   |
| Others   |                            |                                |                  |
| 0 - 90 days  | -                          | 1,862,569                      | 1,862,569        |
| 91 - 180 days  | -                          | -                              | -                |
| 181 - 365 days   | -                          | -                              | -                |
|  | -                          | <b>1,862,569</b>               | <b>1,862,569</b> |
| <b>FV of collateral<sup>1</sup></b>  |                            |                                |                  |
| Loans  | 27,000                     | 634,485                        | 661,485          |
| Overdrafts   | 109,875                    | 1,679,000                      | 1,788,875        |
| Others   | -                          | 2,000,000                      | 2,000,000        |
|  | <b>136,875</b>             | <b>4,313,485</b>               | <b>4,450,360</b> |
| <b>Amount of undercollateralisation:</b>   |                            |                                |                  |
| Loans  | -                          | -                              | -                |
| Overdrafts   | -                          | -                              | -                |
| Others   | -                          | -                              | -                |

## APPENDIX K2

| <b>Parent<br/>Dec-2012</b>   |                            |                                |                   |
|--|----------------------------|--------------------------------|-------------------|
| <i>In thousands of Nigerian naira</i>  |                            |                                |                   |
| <b>Age</b>   | <b>Loans to Individual</b> | <b>Loans to Non-individual</b> | <b>Total</b>      |
| 0 - 90 days  | 18,670                     | 2,893,938                      | 2,912,608         |
| 91 - 180 days  | -                          | -                              | -                 |
| 181 - 365 days   | -                          | -                              | -                 |
|  | <b>18,670</b>              | <b>2,893,938</b>               | <b>2,912,608</b>  |
| <b>FV of collateral</b>  | <b>22,000</b>              | <b>11,528,712</b>              | <b>11,550,712</b> |
| <b>Amount of undercollateralisation</b>  | -                          | -                              | -                 |
| Maturity of past due but not impaired loans by type of loan is further analysed below: |                            |                                |                   |
| <b>Parent<br/>Dec-2012</b>   |                            |                                |                   |
| <i>In thousands of Nigerian naira</i>  |                            |                                |                   |
| <b>Age</b>   | <b>Loans to Individual</b> | <b>Loans to Non-individual</b> | <b>Total</b>      |
| <b>Loans</b>   |                            |                                |                   |
| 0 - 90 days  | 14,295                     | 1,888,306                      | 1,902,601         |
| 91 - 180 days  | -                          | -                              | -                 |
| 181 - 365 days   | -                          | -                              | -                 |
|  | <b>14,295</b>              | <b>1,888,306</b>               | <b>1,902,601</b>  |
| <b>Overdrafts</b>  |                            |                                |                   |
| 0 - 90 days  | 4,375                      | 989,691                        | 994,066           |
| 91 - 180 days  | -                          | -                              | -                 |
| 181 - 365 days   | -                          | -                              | -                 |
|  | <b>4,375</b>               | <b>989,691</b>                 | <b>994,066</b>    |
| <b>Others</b>  |                            |                                |                   |
| 0 - 90 days  | -                          | 15,941                         | 15,941            |
| 91 - 180 days  | -                          | -                              | -                 |
| 181 - 365 days   | -                          | -                              | -                 |
|  | -                          | <b>15,941</b>                  | <b>15,941</b>     |
| <b>FV of collateral<sup>1</sup></b>  |                            |                                |                   |
| Loans  | 17,427                     | 5,982,600                      | 6,000,027         |
| Overdrafts   | 4,573                      | 4,346,112                      | 4,350,685         |
| Others   | -                          | 1,200,000                      | 1,200,000         |
|  | <b>22,000</b>              | <b>11,528,712</b>              | <b>11,550,712</b> |
| <b>Amount of undercollateralisation:</b>   |                            |                                |                   |
| Loans  | -                          | -                              | -                 |
| Overdrafts   | -                          | -                              | -                 |
| Others   | -                          | -                              | -                 |

**--END--**